

Deal of the Week: PAI Partners buys R&R Ice Cream from Oaktree

Announcement Date	• April 30, 2013
Acquirer	PAI Partners
Acquirer Description	 Private equity firm specializing in leveraged buyouts, buyins, and mature company transactions Founded in 1998 and headquartered in Paris, France
Target	R&R Ice Cream
Target Description	 Engages in the production and sale of ice cream and frozen confectionery in Europe Founded in 1932 and based in Northallerton, the United Kingdom
Target Financial Stats	• LTM Revenue: €600 million / \$790 million • LTM EBITDA: €84.4 million / \$111 million
Price / Consideration	 Price: Approximately €850 million / \$1.1 billion Consideration: Equity and debt
Acquirer Advisor	Barclays
Target Advisors	Credit Suisse
Rationale	 Colm O'Sullivan, partner at PAI Partners, said: "R&R is a market-leading company with a strong portfolio of innovative products and excellent potential to expand in the UK and internationally" "The food and consumer brands sector is a core area of investment focus and expertise for PAI and we are delighted to be investing in R&R. We look forward to working closely with the company's management and supporting the company's continued growth"
Of Note	 PAI Partners bought Britain's R&R Ice Cream from Oaktree Capital, paying €460 million (\$606 million) for the equity in R&R, while loading it up with new debt. R&R released results showing a figure of €361.8 million (\$477 million) for "total debt," defined as total financial liabilities minus accrued interest and less prepaid transaction fees on financial debt issuance Oaktree Capital created R&R in 2006 from the merger of Richmond Foods plc, which it took private for £201 million (\$312 million), with its existing German, French and Polish ice cream business Roncadin Gelus. It had bought Roncadin Gelus from Italian food group Roncadin SpA for €152.5 million (\$201 million) the previous year R&R has rolled up a number of European ice cream businesses and this month agreed to acquire Britain's Fredericks Dairies for £49 million (\$76 million). Today, R&R is one of Europe's largest producers of ice cream, manufacturing both own-label products for major retailers and branded products. These include Nestlé SA's U.K. ice cream brands, acquired in 2001, and a range of European brands under license from